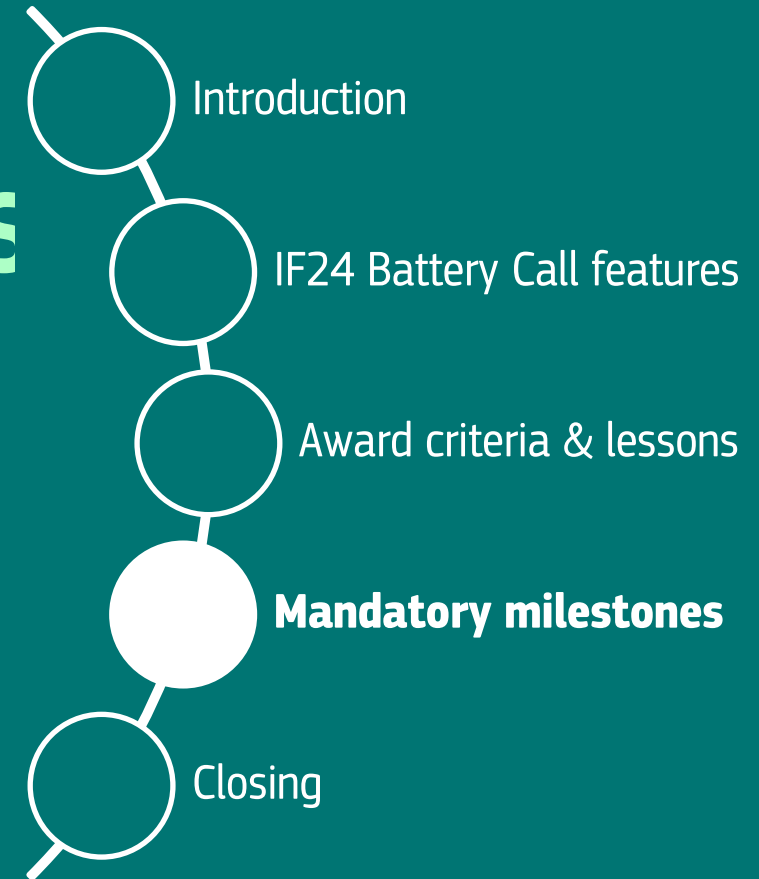


Mandatory milestones and deliverables

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Mandatory milestones and deliverables



- **Application form, Part B, sections:**

- 9.1 - Work Plan
- 9.2 – Work Packages, activities, resources and timing

- **Timetable-Gantt chart (mandatory document)**

Work plan (overview of work packages, milestones and deliverables)

Provide a brief description of the overall structure of the work plan (list of work packages or graphical presentation (Pert chart or similar)).

List the work packages, their duration (from Month YX to month YX, relative to the starting date of the InnovFund project, e.g., Month 01 is the starting month of the project, etc.), and related deliverables and milestones for each work package below.

Work package	Duration	Deliverable (continuous numbering linked to WP)	Milestones (continuous numbering not linked to WP) and their means of their verification
Work package 1: [name of the work package]	YX - YX	D1.1, D1.2 ...	MS1, MS2
		...	
Work package 2: [name of the work package]	YX - YX	D2.1, D2.2	MSX, MSX+1
...			

Work Package 1: Up to Financial Close

Milestones	Deliverables (mandatory)	Timeline
• Milestone 1: Project planning approved (indicative)	Detailed project management plan	Month 1
	Final version of the financial model	Month 1
	Knowledge sharing plan	Month 1
• Milestone 2: Project authorisation granted, including permits (indicative)	Knowledge sharing report	Month 1
	Updated knowledge sharing report	At financial close
	Progress reports	Every 6 months, except when there is an interim payment
• Milestone 3: Main project contracting closed (indicative)	First update to the detailed project management plan	At financial close
• Milestone 4: Project financing means granted and available (indicative)	All key documents necessary to verify achievement of financial close	At the latest at financial close
• Milestone 4: Financial Close (mandatory)	Evidence supporting the claims made under the criteria 'Contribution to Europe's industrial leadership and competitiveness', 'Security of supply and countering dependency', Manufacturing carbon footprint reduction'	At financial close
	Evidence on low-or zero carbon energy consumed and additionality	At financial close

Work Package 2:

From Financial Close to Entry into Operation

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Milestones	Deliverables (mandatory)	Timeline
Milestone 4: Site preparation (indicative)	Annual progress reports	Every year, except when there is an interim payment
Milestone 5: Construction (indicative)	Statement by independent auditor on correctness of the relevant cost calculation	At least 2 months before entry into operation
Milestone 6: Pre-commissioning (indicative)	Operational readiness and completion certificate	At entry into operation
Milestone 7: Signing of operation and maintenance agreements (indicative)	Updated knowledge sharing report	At entry into operation
	Updated knowledge sharing plan	At entry into operation
	GHG monitoring plan	At entry into operation
Milestone 8: Commissioning, start-up and testing (indicative)	Second update to the detailed project management plan	At entry into operation
	self-declaration from the supplier on origin of production machinery/manufacturing equipment (according to claims made under the criterion 'Contribution to Europe's industrial leadership and competitiveness')	At entry into operation
Milestone 9: Entry into Operation (mandatory)	evidence supporting the claims made under the sub-criterion 'Contribution to Europe's industrial leadership and competitiveness' (e.g., contracts showing cooperation with research body, description of activities reducing consumption of critical raw materials, trainings to be launched, etc)	At entry into operation

Work Packages after Entry into Operation

Milestones	Deliverables (mandatory)	Timeline
WP 3: Year 1 of Operation		
Milestone 10: End of first year of operation (mandatory)	<ul style="list-style-type: none"> • Annual GHG emissions report (including manufacturing carbon footprint reduction) • Annual report on battery cell output (in kWh) and in terms of quantity and key performance parameters (including on their EU/EEA-originating content) • Self-declarations from the suppliers on the origin of cathode and anode active materials (including which parts, if any, comes from China) 	At the end of each year of operation
	<ul style="list-style-type: none"> • Updated Knowledge sharing plan at operational year X • Updated Knowledge sharing report at operational year X 	At the end of 1 st year of operation and then every two years
WP 4: Year 2 of Operation		
Milestone 11: End of second year of operation (mandatory)	Same than for WP3	At the end of each year of operation

Work Packages after Entry into Operation

Milestones	Deliverables (mandatory)	Timeline
WP N: Last year of operation		
<p>Milestone 12: End of last year of operation (mandatory)</p>	<ul style="list-style-type: none"> • Annual GHG emissions report (including manufacturing carbon footprint reduction) • Annual report on battery cell output (in kWh) and in terms of quantity and key performance parameters (including on their EU/EEA-originating content) • Self-declarations from the suppliers on the origin of cathode and anode active materials (including which parts, if any, comes from China) • Verified GHG emissions report covering the entire monitoring period • Verified manufacturing carbon footprint reduction GHG report over the entire monitoring period • Updated Knowledge sharing plan and Knowledge sharing report • Final report on the fulfillment of 'Degree of Innovation', 'Replicability', 'Securing of supply and countering dependency' claims, EU/EEA patent registration requirement 	<p>At the end of last year of operation</p>